

Big Lots, Inc.(BIG)	Long Term: 6-12 Months	Zacks Recommendation:	Outperform
<b>\$38.58</b> (As of 06/03/20)		(Since: 06/04/20) Prior Recommendation: Neutral	l
Price Target (6-12 Months): \$44.00	Short Term: 1-3 Months	Zacks Rank: (1-5) Zacks Style Scores: Value: A Growth: A	1-Strong Buy VGM:A Momentum: A

# Summary

Shares of Big Lots have risen and outperformed the industry in the past three months. Notably, the company is gaining from its transformation initiative, including the Operation North Star that encompasses driving top-line growth, cost containment as well as enhancement in systems and infrastructure. Impressively, Big Lots has delivered a stellar first-quarter fiscal 2020, with earnings and sales outpacing the Zacks Consensus Estimate and increasing year over year. While increased sales coupled with lower SG&A fueled bottom line, higher comps and sales from new and relocated non-comp stores drove the top line. It also issued an upbeat earnings view for second quarter. Although it has witnessed strong comps since the start of the second quarter on continued business acceleration, management expects the comp trend to moderate through the quarter.

# **Data Overview**

PEG F1

P/S TTM

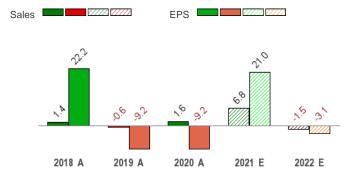
52 Week High-Low	\$42.33 - \$10.13
20 Day Average Volume (sh)	2,130,640
Market Cap	\$1.5 B
YTD Price Change	34.3%
Beta	2.36
Dividend / Div Yld	\$1.20 / 3.1%
Industry	Retail - Discount Stores
Zacks Industry Rank	Top 14% (35 out of 253)

Last EPS Surprise	207.3%
Last Sales Surprise	8.1%
EPS F1 Est- 4 week change	54.7%
Expected Report Date	09/04/2020
Earnings ESP	0.0%
P/E TTM	9.7
P/E F1	8.7

# Price, Consensus & Surprise



# Sales and EPS Growth Rates (Y/Y %)



# Sales Estimates (millions of \$)

\*Quarterly figures may not add up to annual.

	Q1	Q2	Q3	Q4	Annual*
2022	1,371 E	1,312 E	1,197 E	1,646 E	5,599 E
2021	1,439 A	1,403 E	1,204 E	1,638 E	5,683 E
2020	1,296 A	1,252 A	1,168 A	1,607 A	5,323 A
EPS E	stimates				

	Q1	Q2	Q3	Q4	Annual*
2022	\$1.28 E	\$0.80 E	-\$0.34 E	\$3.34 E	\$4.30 E
2021	\$1.26 A	\$0.80 E	-\$0.13 E	\$2.53 E	\$4.44 E
2020	\$0.92 A	\$0.53 A	-\$0.18 A	\$2.39 A	\$3.67 A

The data in the charts and tables, including the Zacks Consensus EPS and Sales estimates, is as of 06/03/2020. The reports text is as of 06/04/2020.

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#### Overview

Based in Columbus, OH and founded in 1967, Big Lots, Inc. along with its fully-owned subsidiaries is a broad-line closeout retailer in the United States.

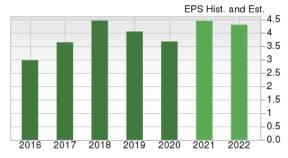
The company offers products under various merchandising categories, which include Food, Consumables, Furniture, Seasonal, Soft Home, Hard Home, Electronics and Toys & Accessories. The company's furniture category includes upholstery, mattress, case goods, and ready to-assemble departments while the seasonal category includes Christmas trim, lawn & garden, summer, and other holiday departments.

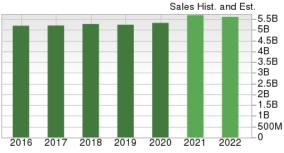
Further, its Soft Home category includes fashion bedding, utility bedding, bath, window, decorative textile, home organization, area rugs, home décor, and frames departments. Consumables category comprises health, beauty and cosmetics, plastics, paper, chemical, and pet departments.

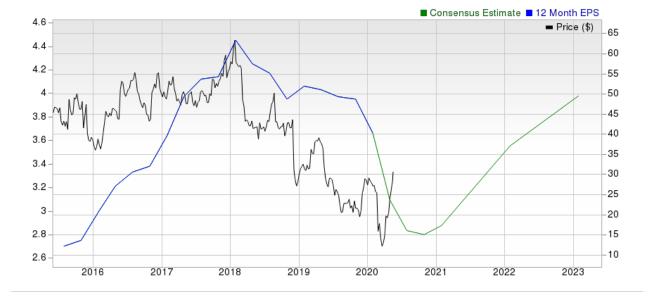
Food category comprises beverage & grocery, candy & snacks, and specialty foods departments. Electronics, Toys, & Accessories category comprises our electronics, toys, jewelry, and hosiery departments. Small appliances, table top, food preparation, stationery, greeting cards, and home maintenance departments form a part of the Hard Home category.

These products are processed for retail sale and distributed to its stores that are located in five regional distribution centers including

Pennsylvania, Ohio, Alabama, Oklahoma, and California. As of May 2, 2020, Big Lots operated 1,404 stores across 47 states.







## **Reasons To Buy:**

▲ Growth Drivers: Shares of Big Lots have surged 132.3% compared with the industry's rise of only 2.5% over the past three months. The company has been gaining from its transformation initiative, referred to as Operation North Star, which encompasses driving top-line growth, cost containment, and enhancement in systems and infrastructure. Management remains focused on improving the performance by enhancing digital capabilities with BOPIS, launching the Broyhill brand, expanding high-volume stores, and investing in marketing to drive traffic and build brand awareness. Apparently, net sales edged up 11.1% during the first quarter of fiscal 2020. The upside can be attributed to higher comparable sales (comps) and sales growth from new and relocated non-comp stores. Notably, furniture category grew mid

Big Lots has been gaining from its transformation initiative that encompasses driving top-line growth, cost containment and enhancement in systems and infrastructure.

single-digits, with all departments in the category reporting positive comps and notable strength in mattresses. The company's two financing options for in-store purchases, Easy Leasing and credit card, are performing very well.

- ▲ Robust Q1 Results & Q2 Earnings View: Big Lots reported impressive first-quarter fiscal 2020 results, wherein both the top and the bottom line outpaced the Zacks Consensus Estimate and grew year over year. Higher sales coupled with lower SG&A expenses fueled the bottom line. Moreover, operating margin improved 100 basis points (bps), thanks to a decline of 360 bps in SG&A expenses as a rate of sales. In addition, the company saw a solid start to the fiscal second quarter. Further, Big Lots envisions earnings per share in the band of 65-80 cents, suggesting an improvement from 53 cents earned in the year-ago quarter. Management believes that the company will be able to navigate through the coronavirus chaos and is confident about its Operation North Star strategies.
- ▲ Store of the Future and New Stores Strategy: Apart from the company's initiatives, Store of the Future and new stores strategy are worth a mention. The Store of the Future initiative is a key driver of the company's recent positive trends in sales. This positions its shareholders for solid returns and its business for long-term success. The positive sales trends in these store formats (Store of the Future and new stores) are being backed by bigger basket as well as higher transactions. In addition, the company began rolling out the Lot and queue lines to present Store of the Future locations and some other stores in the legacy balance of chain format. Notably, the tests of such stores generated robust results. Management intends to add the Lot and the queue lines to the company's new stores and Store of the Future conversions in fiscal 2020 across roughly 750 stores. Also, it expects to roll out a pantry optimization initiative, which will focus on repositioning food and consumables assortments, in September. In fiscal 2019, Big Lots remodeled 205 stores.
- ▲ E-commerce and Rewards Growth: Big Lots is leaving no stone unturned to tap the best in the market, as clear from its efforts to leverage marketing strategies, with loyalty databases and e-commerce enhancement. The company is experiencing strong e-commerce growth, buoyed by the success of the "Buy Online Pick-up In Store" (BOPIS) functionality across many stores. Notably, BOPIS has helped the company to increase their rate of orders. In order to tap higher volume, the company is also leveraging loyalty database with one-to-one marketing, which resulted in increased site traffic in number of orders and higher average basket. Impressively, Big Lots saw the highest e-commerce volume during the first quarter of fiscal 2020 since the launch of this platform in April 2016. Moreover, it has been making significant improvements to online channel with better search, minimized delivery time and enhanced payment options to enhance customer experience. Apparently, its "Lease Online Pickup in Store" (LOPIS) initiative has been receiving strong customer feedback.
- ▲ Cost-Reduction Initiatives: Big Lots is on track with its three-year cost reduction program. Evidently, management expects to accomplish its initial cost reduction target of \$100 million ahead of schedule. Despite incurring additional costs, the company's expense ratio improved 180 bps in the fiscal first quarter. In order to contain costs, the company is focused on areas such as organization size and structure, store payroll, indirect costs, supply chain and cost of goods sold. The company is enhancing in-store labor model by simplifying the management structure, which should improve shopping experience through better utilization of resources to serve customers.
- ▲ Shareholder-Friendly Moves: Big Lots looks well placed on the dividend-payout front. At a juncture where companies are suspending dividends to preserve financial flexibility, Big Lots announced a quarterly cash dividend of 30 cents per share, payable on Jun 26, 2020, to shareholders of record as on Jun 12. We note that the company has a current annualized dividend rate of \$1.20 a share, flat with the year-ago period. Notably, Big Lots has a dividend payout of 30%, dividend yield of 3.1% and free cash flow yield of 10.7%. During the fiscal first quarter, the company bought back roughly 244,000 shares for \$50 million before the suspension of the share repurchase program. It had \$348 million remaining on its share repurchase program.

#### **Risks**

- Gross Margin Continues to Decline: Decline in gross margin persisted in the first quarter of fiscal 2020. After a year-over-year contraction of 170 bps in gross margin during the final quarter of fiscal 2019, the metric declined 80 bps to 39.7% in the reported quarter. The drop in gross margin can be attributed to higher shrink expenses and a shift in product mix toward lower-margin categories of food and consumables.
- Q2 Comps View: Although Big Lots witnessed strong comps since the start of the second quarter on continued business acceleration since mid-April, management expects comp trends to moderate over the rest of the quarter. This is due to reasons including other retailers' reopening, planned cancellation of the Friends and Family event, inventory restraints across some categories and abatement of stimulus-driven demand. The company had reported an increase of 1.2% in second-quarter fiscal 2019.
- Debt Analysis: Big Lots had a long-term debt (including non-current operating lease liabilities) of \$1,483.4 million at the end of first-quarter fiscal 2020 (as of May 2, 2020). This figure shows an increase of 12.8% on a sequential basis. Moreover, it had short-term obligations of \$207.9 million as of May 2. Notably, the company's debt-to-capitalization ratio of 0.66 is higher than that of the industry's 0.56. Again, the company's times interest earned ratio stands at 23.1, lower than the industry's ratio of 30.3. The times-interest-earned ratio is very important for some companies, as it measures a company's ability to meet its debt obligations based on its current income. On top of these, the company had cash and cash equivalents of \$311.9 million as of May 2, 2020.
- Stiff Competition: Big Lots is facing intense competition from other general merchandise, discount, food, furniture, arts and crafts, and dollar store retailers, which operate in traditional brick and mortar stores and online. This may result in loss of market share as well as fall in sales and operating margins. Competitors with larger number of stores, greater market presence and better financial resources will continue to weigh on the company's results.

# **Last Earnings Report**

### Big Lots Beats Earnings & Sales Estimates in Q1

Big Lots reported impressive first-quarter fiscal 2020 results. Both the top and the bottom line outpaced the Zacks Consensus Estimate and grew year over year. With this, the company's earnings and revenues reverted to a positive surprise trend after lagging the consensus estimate in the previous quarter.

In addition, the company saw a solid start to the fiscal second quarter. Management further believes to efficiently navigate through the coronavirus chaos. The company is confident about its Operation North Star strategies.

04/2020		
May 29, 2020		
8.08%		
207.32%		
1.26		
4.00		

#### Q1 in Detail

This Columbus, OH-based company reported adjusted earnings of \$1.26 a share, surpassing the Zacks Consensus Estimate of 41 cents. Moreover, the bottom line improved nearly 37% year over year. Higher sales coupled with lower SG&A expense fueled the bottom line.

Net sales edged up 11.1% to \$1,439.1 million and outshined the Zacks Consensus Estimate of \$1,332 million on higher comparable sales (comps) and sales growth from new and relocated non-comp stores. During March, sales grew low double-digits as consumers stocked up on essentials. Impressively, comps increased 10.3% in the reported quarter.

Gross profit increased about 10% year over year to \$570.8 million, while gross margin contracted 80 basis points (bps) to 39.7%. The drop in gross margin can be attributed to higher shrink expenses and a shift in product mix toward lower-margin categories of food and consumables.

In the reported quarter, S&A expenses came in at \$458.6 million, down 0.4% year over year. Moreover, the metric (as a percentage of net sales) declined 360 bps from the prior-year quarter to 31.9%.

Furthermore, operating profit came in at \$74.4 million, up from adjusted operating profit of \$54.3 million in the prior-year quarter. Moreover, operating margin came in at 5.2%, up 100 bps from the year-ago quarter's adjusted tally.

#### Other Financial Details

The company ended the quarter with cash and cash equivalents of \$311.9 million. Inventories declined 13% to \$806.6 million due to robust sales for most merchandise categories. Long-term debt totaled \$436.7 million, down 7.2% from \$470.4 million in the prior-year quarter. Total shareholders' equity was \$883.9 million.

During the reported quarter, the company provided net cash of \$146.1 million from operating activities. Further, management drew additional amounts from its revolving credit facility to deal with the coronavirus crisis.

During the fiscal first quarter, the company bought back roughly 244,000 shares for \$50 million before the suspension of the share repurchase program. It had \$348 million remaining on its share repurchase program. Concurrently, management announced a quarterly cash dividend of 30 cents per share, payable on Jun 26, 2020, to shareholders of record as on Jun 12.

#### Guidance

Big Lots has been seeing strong comps since the start of the second quarter on continued business acceleration since mid-April. However, it expects comp trends to moderate during the rest of the quarter, thanks to other retailers' reopening, planned cancellation of the Friends and Family event, inventory restraints across some categories and abatement of stimulus-driven demand.

Further, management envisions earnings per share in the band of 65-80 cents, assuming flat comps growth with the first quarter. This view incorporates expected pre-tax costs with respect to COVID-19 of roughly \$18 million and unfavorable pre-tax impact from the anticipated closing of the sale and leaseback transaction of nearly \$7 million. However, the outlook excludes the anticipated gain on sale from the transaction.

For fiscal 2020, management estimates capital expenditures of \$130-\$140 million, reflecting a decrease from \$160-\$270 million expected earlier.

#### **Recent News**

#### Big Lots Announces Dividend - May 29, 2020

Big Lots announced a quarterly cash dividend of 30 cents per share, payable on Jun 26, 2020, to shareholders of record as on Jun 12.

#### Big Lots' Comps Positive Amid Coronavirus Crisis - Apr 27, 2020

Big Lots reported positive quarter-to-date comparable sales (comps) for first-quarter fiscal 2020, defying coronavirus woes. Also, comps were positive so far in April despite the cancellation of the "Friends and Family" event and closure of all stores on Easter day. Notably, sales accelerated strongly in the past two weeks, leading to this upside. Also, it continued to outpace its sales expectations. Management has also been extending the \$2-hourly raise for the hourly store and DC staff through May, as well as extending a 30% associate discount.

#### Big Lots Announces Sale and Leaseback Deal - Apr 8, 2020

Big Lots recently entered into sale and leaseback agreements with affiliates of Oak Street Real Estate Capital, LLC, worth gross proceeds of \$725 million. This is with respect to the relating to its distribution centers in Columbus, OH, Durant, OK, Montgomery, AL, and Tremont, PA. These transactions are likely to conclude in fiscal second quarter, and subjected to customary closing conditions. Net proceeds from the transactions are expected to be used in paying down debt on its revolving credit facility, strengthening liquidity and other corporate purposes.

#### Valuation

Big Lots shares are up 34.3% in the year-to-date period and 40.2% over the trailing 12-month period. Stocks in the Zacks sub-industry are down 0.7% but those in the Zacks Retail-Wholesale sector is up 10.2% in the year-to-date period. Over the past year, the sub-industry and the sector are up 22.1% and 24.6%, respectively.

The S&P 500 index is down 3.2% in the year-to-date period but up 10.6% in the past year.

The stock is currently trading at 12.09X forward 12-month earnings, which compares to 30.12X for the Zacks sub-industry, 32.35X for the Zacks sector and 22.29X for the S&P 500 index.

Over the past five years, the stock has traded as high as 15.23X and as low as 3.32X, with a 5-year median of 11.28X. Our Outperform recommendation indicates that the stock will perform better than the market. Our \$44 price target reflects 13.78X forward 12-month earnings.

The table below shows summary valuation data for BIG

Valuation Multiples - BIG					
		Stock	Sub-Industry	Sector	S&P 500
	Current	12.09	30.12	32.35	22.29
P/E F12M	5-Year High	15.23	30.12	32.35	22.29
	5-Year Low	3.32	17.95	19.07	15.23
	5-Year Median	11.28	20.07	23.31	17.49
	Current	0.28	1.43	1.09	3.47
P/S F12M	5-Year High	0.52	1.43	1.12	3.47
	5-Year Low	0.08	0.95	0.81	2.53
	5-Year Median	0.38	1.13	0.94	3.02
	Current	7.24	18.7	16.99	11.4
EV/EBITDA TTM	5-Year High	8.03	19.7	16.99	12.86
	5-Year Low	4.15	10.89	10.97	8.26
	5-Year Median	6.08	13.87	12.67	10.81

As of 06/03/2020

# Industry Analysis Zacks Industry Rank: Top 14% (35 out of 253) ■ Industry Price

#### ■ Price \_65 Industry 1.1k -60 -55 1k -50 45 900 40 35 800 30 25 700 20 15 600 10 2020 2018 2019 2016 2017

# **Top Peers**

Company (Ticker)	Rec Rank
Burlington Stores, Inc. (BURL)	Neutral 3
Costco Wholesale Corporation (COST)	Neutral 3
Dollar General Corporation (DG)	Neutral 1
Dollar Tree, Inc. (DLTR)	Neutral 2
Target Corporation (TGT)	Neutral 4
Tuesday Morning Corp. (TUES)	Neutral 3
Ross Stores, Inc. (ROST)	Underperform 4
Zumiez Inc. (ZUMZ)	Underperform 4

	Industry Comparison Industry: Retail - Discount Stores			Industry Peers			
	BIG	X Industry	S&P 500	BURL	COST	TUES	
Zacks Recommendation (Long Term)	Outperform	-	-	Neutral	Neutral	Neutra	
Zacks Rank (Short Term)	1	-	-	3	3	3	
VGM Score	А	-	-	C	Α	Α	
Market Cap	1.51 B	18.36 B	22.50 B	14.29 B	135.41 B	9.46 N	
# of Analysts	6	11	14	10	9	1	
Dividend Yield	3.11%	0.84%	1.88%	0.00%	0.91%	0.00%	
Value Score	Α	-	-	D	В	Α	
Cash/Price	0.21	0.08	0.06	0.03	0.06	0.41	
EV/EBITDA	5.71	14.86	12.98	22.00	20.95	19.13	
PEG Ratio	1.15	4.06	3.05	NA	4.29	NA	
Price/Book (P/B)	1.71	5.45	3.11	51.19	7.97	0.05	
Price/Cash Flow (P/CF)	5.38	14.17	12.18	20.23	26.33	0.66	
P/E (F1)	8.69	24.56	22.19	NA	36.01	NA	
Price/Sales (P/S)	0.28	0.84	2.40	2.21	0.84	0.01	
Earnings Yield	11.51%	2.78%	4.31%	-0.51%	2.78%	-210.00%	
Debt/Equity	1.68	1.67	0.76	16.75	0.44	1.81	
Cash Flow (\$/share)	7.18	6.38	7.01	10.73	11.64	0.30	
Growth Score	Α	-	-	Α	Α	В	
Hist. EPS Growth (3-5 yrs)	7.48%	12.69%	10.87%	21.44%	12.69%	N/	
Proj. EPS Growth (F1/F0)	21.03%	-21.90%	-10.74%	-114.90%	3.98%	-50.00%	
Curr. Cash Flow Growth	0.18%	9.68%	5.48%	7.36%	14.92%	245.11%	
Hist. Cash Flow Growth (3-5 yrs)	2.93%	8.54%	8.55%	18.02%	10.65%	1.26%	
Current Ratio	1.48	1.35	1.29	1.65	1.04	1.17	
Debt/Capital	62.66%	62.49%	44.75%	94.37%	30.74%	64.45%	
Net Margin	5.05%	3.41%	10.59%	0.83%	2.31%	-1.92%	
Return on Equity	19.99%	23.55%	16.29%	26.65%	22.92%	-11.05%	
Sales/Assets	1.67	1.60	0.55	1.13	3.31	1.81	
Proj. Sales Growth (F1/F0)	6.77%	2.97%	-2.65%	-15.03%	6.66%	-2.98%	
Momentum Score	Α	-	-	F	В	В	
Daily Price Chg	3.27%	1.81%	2.42%	2.38%	-0.15%	-7.73%	
1 Week Price Chg	19.49%	3.28%	4.60%	3.62%	2.00%	-13.28%	
4 Week Price Chg	59.55%	10.75%	13.40%	23.52%	-0.73%	-24.23%	
12 Week Price Chg	130.88%	11.06%	12.78%	11.03%	3.10%	-87.37%	
52 Week Price Chg	40.19%	10.87%	0.89%	35.92%	23.67%	-87.37%	
20 Day Average Volume	2,130,640	2,727,294	2,528,787	1,049,230	2,902,424	11,308,359	
(F1) EPS Est 1 week change	50.14%	0.00%	0.00%	-137.36%	-0.14%	0.00%	
(F1) EPS Est 4 week change	54.67%	-2.56%	-0.14%	-134.95%	-2.33%	0.00%	
(F1) EPS Est 12 week change	38.23%	-7.14%	-16.00%	-113.47%	-2.34%	0.00%	
(Q1) EPS Est Mthly Chg	199.75%	-1.17%	-0.02%	-556.57%	-1.17%	0.00%	

# **Zacks Stock Rating System**

We offer two rating systems that take into account investors' holding horizons: Zacks Rank and Zacks Recommendation. Each provides valuable insights into the future profitability of the stock and can be used separately or in combination with each other depending on your investment style.

#### **Zacks Recommendation**

The Zacks Recommendation aims to predict performance over the next 6 to 12 months. The foundation for the quantitatively determined Zacks Recommendation is trends in the company's estimate revisions and earnings outlook. The Zacks Recommendation is broken down into 3 Levels; Outperform, Neutral and Underperform. Unlike many Wall Street firms, we have an excellent balance between the number of Outperform and Neutral recommendations. Our team of 70 analysts are fully versed in the benefits of earnings estimate revisions and how that is harnessed through the Zacks quantitative rating system. But we have given our analysts the ability to override the Zacks Recommendation for the 1200 stocks that they follow. The reason for the analyst over-rides is that there are often factors such as valuation, industry conditions and management effectiveness that a trained investment professional can spot better than a quantitative model.

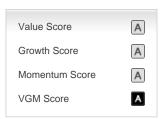
#### **Zacks Rank**

The Zacks Rank is our short-term rating system that is most effective over the one- to three-month holding horizon. The underlying driver for the quantitatively-determined Zacks Rank is the same as the Zacks Recommendation, and reflects trends in earnings estimate revisions.

# **Zacks Style Scores**

The Zacks Style Score is as a complementary indicator to the Zacks rating system, giving investors a way to focus on the highest rated stocks that best fit their own stock picking preferences.

Academic research has proven that stocks with the best Value, Growth and Momentum characteristics outperform the market. The Zacks Style Scores rate stocks on each of these individual styles and assigns a rating of A, B, C, D and F. We also produce the VGM Score (V for Value, G for Growth and M for Momentum), which combines the weighted average of the individual Style Scores into one score. This is perfectly suited for those who want their stocks to have the best scores across the board.



As an investor, you want to buy stocks with the highest probability of success. That means buying stocks with a Zacks Recommendation of Outperform, which also has a Style Score of an A or a B.

#### **Disclosures**

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ZIR uses the following rating system for the securities it covers. **Outperform-** ZIR expects that the subject company will outperform the broader U.S. equities markets over the next six to twelve months. **Neutral-** ZIR expects that the company will perform in line with the broader U.S. equities markets over the next six to twelve months. **Underperform-** ZIR expects the company will underperform the broader U.S. equities markets over the next six to twelve months.

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